



9M 2006 Group Results  
7<sup>th</sup> November 2006

## DISCLAIMER

This presentation contains statements that constitute forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995.

These statements appear in a number of places in this presentation and include statements regarding the intent, belief or current expectations of the customer base, estimates regarding future growth in the different business lines and the global business, market share, financial results and other aspects of the activities and situation relating to the Company.

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## KEY EVENTS

- 2<sup>nd</sup> August : sale of 38.9 % Pirelli tyre (capital gain ~ € 416\* mn – net cash effect ~ € 716\* mn)
- 30<sup>th</sup> September: restatement of Olimpia book value (negative impact ~ € 2,110\* mn)
- 4<sup>th</sup> October: Pirelli stake in Olimpia rose to 80% (impact on NFP ~ € 1,040\* mn)
- 9<sup>th</sup> October: Pirelli RE signed a binding agreement to acquire around 96.8% of Deutsche Grundvermögen (estimated Entrepise Value at closing date € 1.5 bn)
- 18<sup>th</sup> October: Olimpia, Pirelli, Edizione Holding, Edizione Finance International, Mediobanca and Generali entered into a new shareholders' consultation pact, which tied up 23.2% of TI ordinary shares
- 25<sup>th</sup> October: new Pirelli Tyre facility in Slatina dedicated to production of high-performance tyres (total investment € 170 mn)
- 27<sup>th</sup> October: Pirelli finalized the sale of Capitalia shares (1.92%) for approximately € 333 mn (capital gain ~ € 215\* mn)

\* At consolidated level

## RESTATEMENT OF OLIMPIA BOOK VALUE AT 30<sup>th</sup> SEPT. 2006

TI “see through” value from ~ 4 € per share to 3 € per share

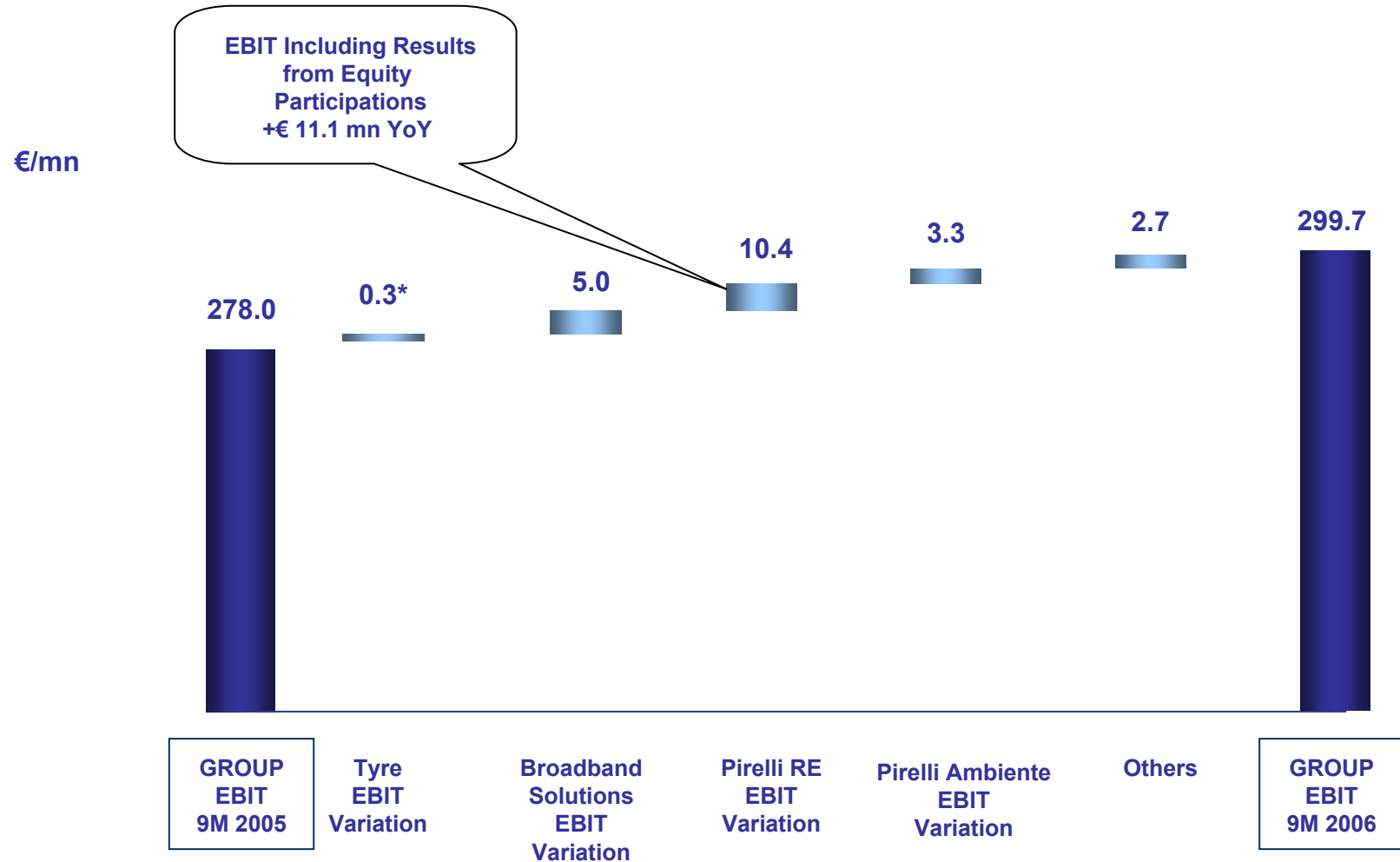
	€/mn	P&C - Statutory Accounts			P&C - Consolidated Accounts		
		Before	After	Δ	Before	After	Δ
Balance Sheet	Equity attributable	4,763	2,936	(1,827)	6,537	4,427	(2,110)
	of which Share Capital	2,790	2,790	-	5,876	3,766	(2,110)
P&L	Net Result attributable	115	(1,712)	(1,827)	699	(1,411)	(2,110)
					638	(1,472)	(2,110)

No cash impact: after restatement NFP remains at € 1,431 mn

## 9M 06 PIRELLI GROUP RESULTS

€/mn	9M 06 IAS/IFRS	9M 05 IAS/IFRS	Δ 06/05
Net Sales (as reported)	3,623.1	3,322.3	+9.1%
Net Sales (organic)	3,623.1	3,404.1	+6.4%
EBIT	299.7	278.0	+7.8%
EBIT margin	8.3%	8.4%	
Result from Equity Participations	97.1	65.2	+48.9%
<i>Net Cap. Gain from 38.9% of P. Tyre Disp.</i>	416.4		
<i>Olimpia</i>	(1,983.0)	129.7	
EBIT including Result from Equity Participations	(1,169.8)	472.9	
Net Income (Loss) from Continuing Operations	(1,410.5)	266.4	
Discontinued Operations	-	49.8	
Net Income (Loss)	(1,410.5)	316.2	
Attributable Net Income	(1,472.4)	276.0	
NET FINANCIAL POSITION	1,430.8	1,235.8	

# 9M 2005 – 9M 2006: PIRELLI GROUP EBIT VARIATION

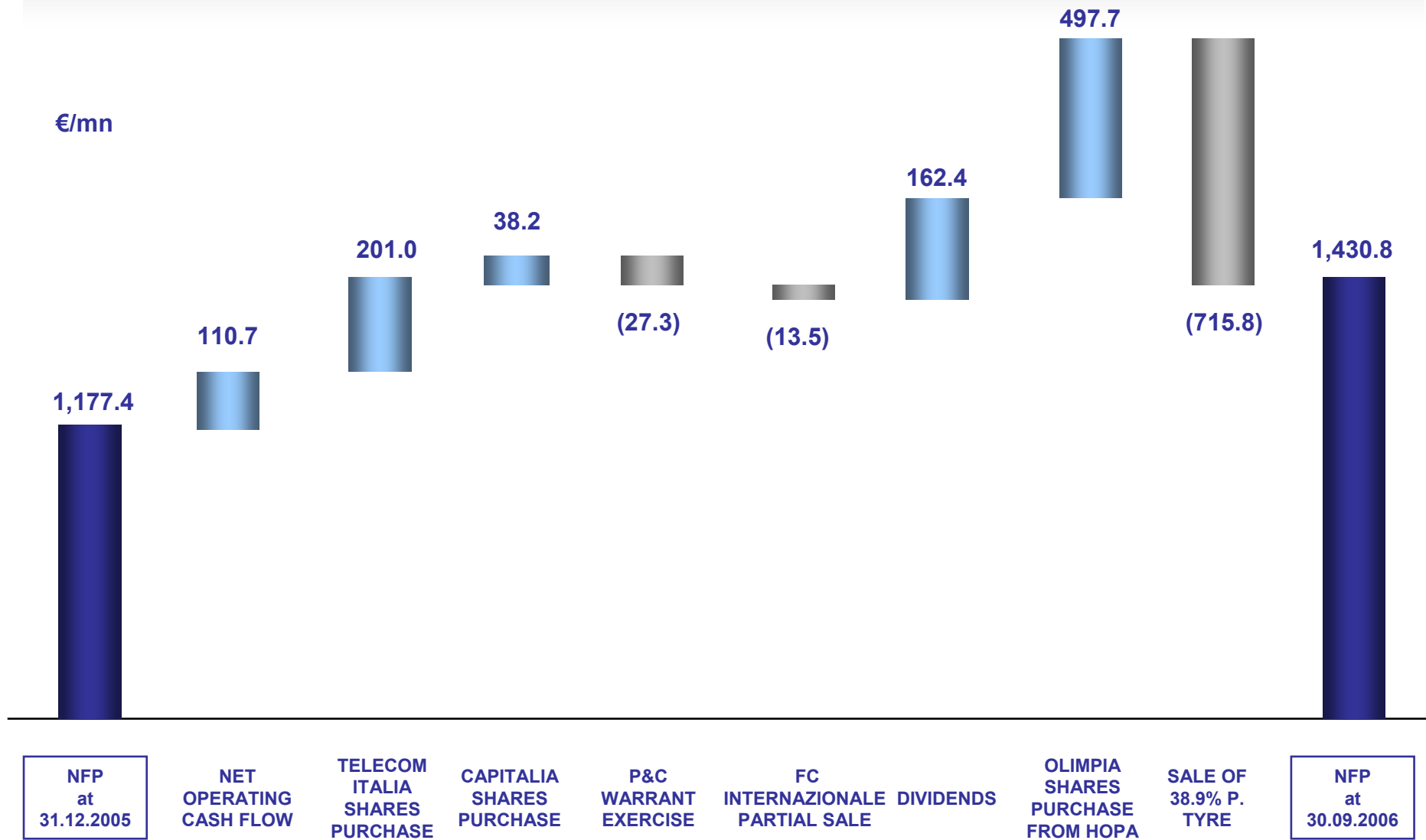


\* Including IPO cost €7.4 mn



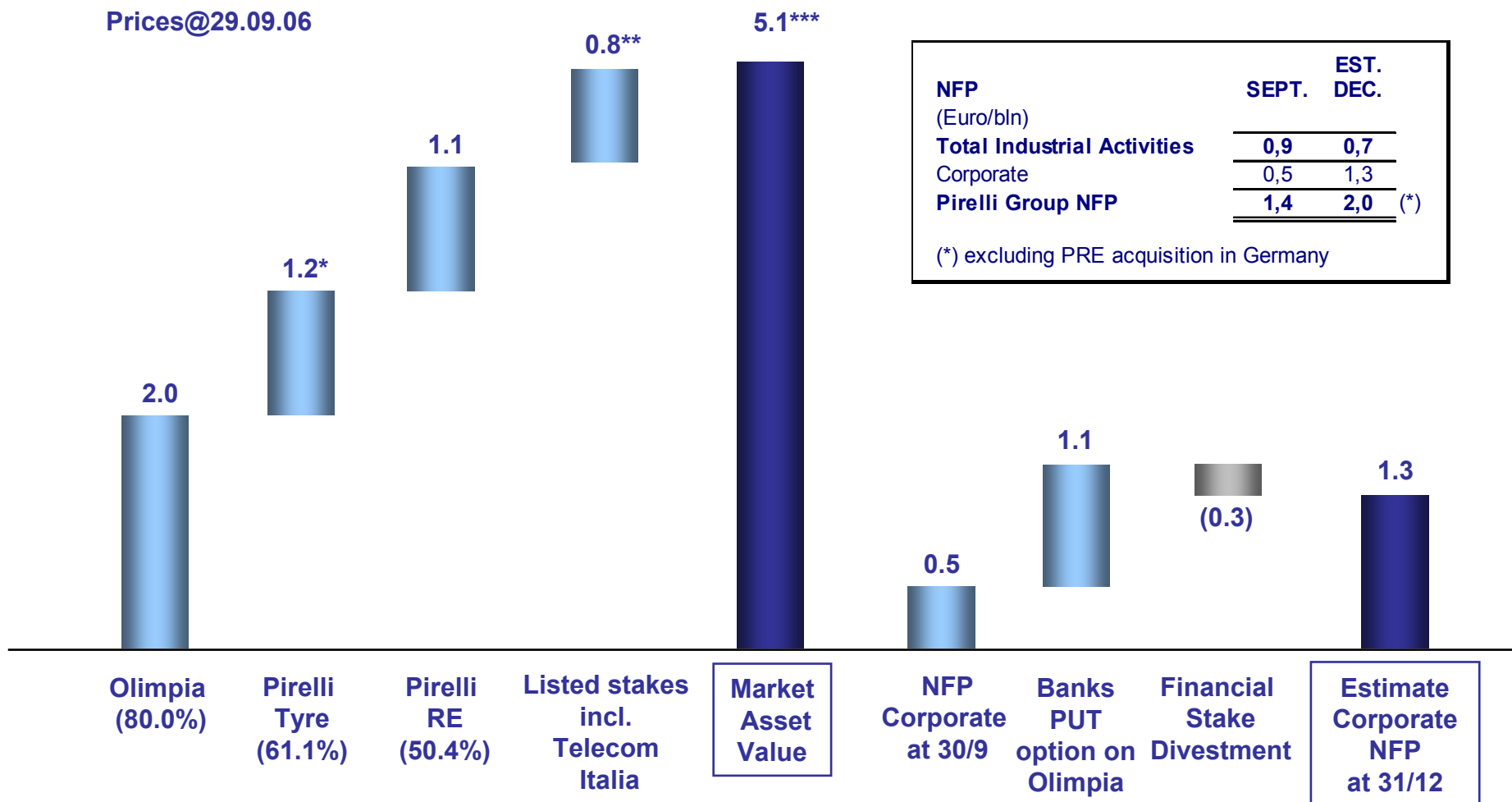
# PIRELLI GROUP NFP VARIATION – 9M 2006 BALANCE SHEET

€/mn



# PIRELLI & C. – 9M 2006 BALANCE SHEET MARKET ASSET VALUE VS CORPORATE NET FINANCIAL POSITION

€/bn  
Prices@29.09.06



\*Private placement transaction's equity value (100% equal to € 1.9 bn)

\*\*Excluding Capitalia stake sale

\*\*\*Excluding PBS and Pirelli Ambiente



## 9M 2006 PIRELLI TYRE RESULTS

€/mn	9M 2006 IAS/IFRS	9M 2005 IAS/IFRS	Variation											
Net Sales	2,990.6	2,706.9	+10.5%	<table border="1"> <tr> <td>ΔPrice/mix:</td> <td>+3.4%</td> </tr> <tr> <td>ΔVolumes:</td> <td>+3.9%</td> </tr> <tr> <td><b>ΔActual Variation:</b></td> <td><b>+7.3%</b></td> </tr> <tr> <td>ΔExch. Rates:</td> <td>+3.2%</td> </tr> <tr> <td><b>ΔTotal:</b></td> <td><b>+10.5%</b></td> </tr> </table>	ΔPrice/mix:	+3.4%	ΔVolumes:	+3.9%	<b>ΔActual Variation:</b>	<b>+7.3%</b>	ΔExch. Rates:	+3.2%	<b>ΔTotal:</b>	<b>+10.5%</b>
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ΔExch. Rates:	+3.2%													
<b>ΔTotal:</b>	<b>+10.5%</b>													
EBITDA before IPO costs	425.5	412.4	+3.2%											
EBITDA margin bef. IPO costs	14.2%	15.2%												
EBIT before IPO costs	278.8	271.1	+2.8%											
EBIT margin bef. IPO costs	9.3%	10.0%												
EBIT	271.4	271.1	+0.1%	<table border="1"> <tr> <td>ΔCommercial Variations:</td> <td>€ 48.2 mn</td> </tr> <tr> <td>ΔEfficiencies:</td> <td>€ 21.7 mn</td> </tr> <tr> <td>ΔUnit Costs/Other:</td> <td>€ (69.6) mn</td> </tr> <tr> <td><b>ΔTotal:</b></td> <td><b>€ 0.3 mn</b></td> </tr> </table>	ΔCommercial Variations:	€ 48.2 mn	ΔEfficiencies:	€ 21.7 mn	ΔUnit Costs/Other:	€ (69.6) mn	<b>ΔTotal:</b>	<b>€ 0.3 mn</b>		
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ΔUnit Costs/Other:	€ (69.6) mn													
<b>ΔTotal:</b>	<b>€ 0.3 mn</b>													
EBIT margin	9.1%	10.0%												
Net Income	153.6	165.1	-7.0%											

- Two digit sales growth notwithstanding negative market trends in North America
- Volumes up 3.9% including new Chinese operations
- Price/mix up 3.4% not compensating strong increase of raw materials and energy costs, at record level in the quarter
- Positive EBIT development before IPO costs

## 9M 2006 PIRELLI TYRE RESULTS BY BUSINESS SEGMENT

€/mn

	9M 06 IAS/IFRS	9M 05 IAS/IFRS	Variation		
<b>CONSUMER</b>	Sales	2,072.0	1,894.3	+9.4%	* Pre IPO costs
	EBIT	193.9	170.5	+13.7%	
	ROS	9.4%	9.0%		
<b>INDUSTRIAL</b>	Sales	918.6	812.6	+13.0%	* Pre IPO costs
	EBIT	84.9	100.6	-15.6%	
	ROS	9.2%	12.4%		

- Consumer sales up 9.4% thanks to higher winter tyre volumes in Europe (+19% on 2005) and motorcycle tyre volumes worldwide (+14% on 2005).
- Industrial sales up 13.0% thanks to higher volumes in Europe, Latin America and to China new operations
- Raw material and energy cost increase negatively affect profitability



## 9M 06 PIRELLI BROADBAND SOLUTIONS RESULTS

€/mn	9M 06 IAS/IFRS	9M 05 IAS/IFRS	Variation
Net Sales	102.6	81.4	+26.0%
EBITDA	(0.1)	(5.6)	
EBIT	(1.0)	(6.0)	
Net Income	(2.5)	(6.9)	

- Growth in terms of volumes of the BBA business unit allowed the access business to post a positive EBIT (€ 7 mn), notwithstanding price pressure
- Introduction of new products such as DMP should allow PBS to enlarge its customer basis
- More than € 10 mn sales in the first 3 quarters in photonics business unit (City 8 CWDM)
- We still think to reach the operational breakeven by the end of the year

# PIRELLI BROADBAND SOLUTIONS: FIELDS OF ACTIVITY

## BROADBAND ACCESS: ENLARGING CLIENTS PORTFOLIO

- Continuous increase of volumes in the traditional business of gateways
- First sales of the new DMP telephone in several tier 2/3 of Europe
- Scouting possible business with 2 of the most important tier in Europe (product in on-field validation phase)



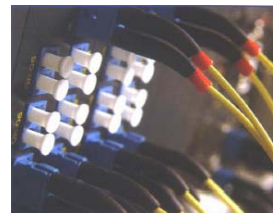
Access  
Gateway



DMP

## PHOTONICS: BECOMING A REALITY

- More than € 10 mn revenues in CWDM City 8™
- DTL qualification test ready. Start up of the pre sales operation



CWDM City 8™



Dynamically  
Tunable Laser

# PIRELLI AMBIENTE: ENVIRONMENTAL GROUP'S SOLUTIONS

Total Net Sales: € 54.5 mn  
Net Result: € 0.5 mn

PIRELLI AMBIENTE  
ECO TECHNOLOGY

PIRELLI AMBIENTE  
RENEWABLE ENERGY

PIRELLI AMBIENTE  
SITE REMEDIATION

Gecam <sup>TM</sup>, Filters

Energy recovery from  
municipal solid waste  
(SRF-P)

Environmental  
Reclamation



Reducing the  
emissions of  
particulate in  
Diesel Engines

Reducing CO<sub>2</sub>  
emissions,  
developing use of  
Renewable  
Energy Sources

Global solutions for  
reclamation and  
redevelopment of  
contaminated sites

## 9M 06 PIRELLI RE RESULTS

€/mn

	9M 06	9M 05	Δ 06/05
Aggregate Revenues (pro Quota)	915.1	920.1	-0.5%
EBIT Incl. Income from Equity Participations	115.6	104.5	+11%
Profit Before Taxes	114.6	105.3	+9%
Net Attributable Income	84.0	78.0	+8%

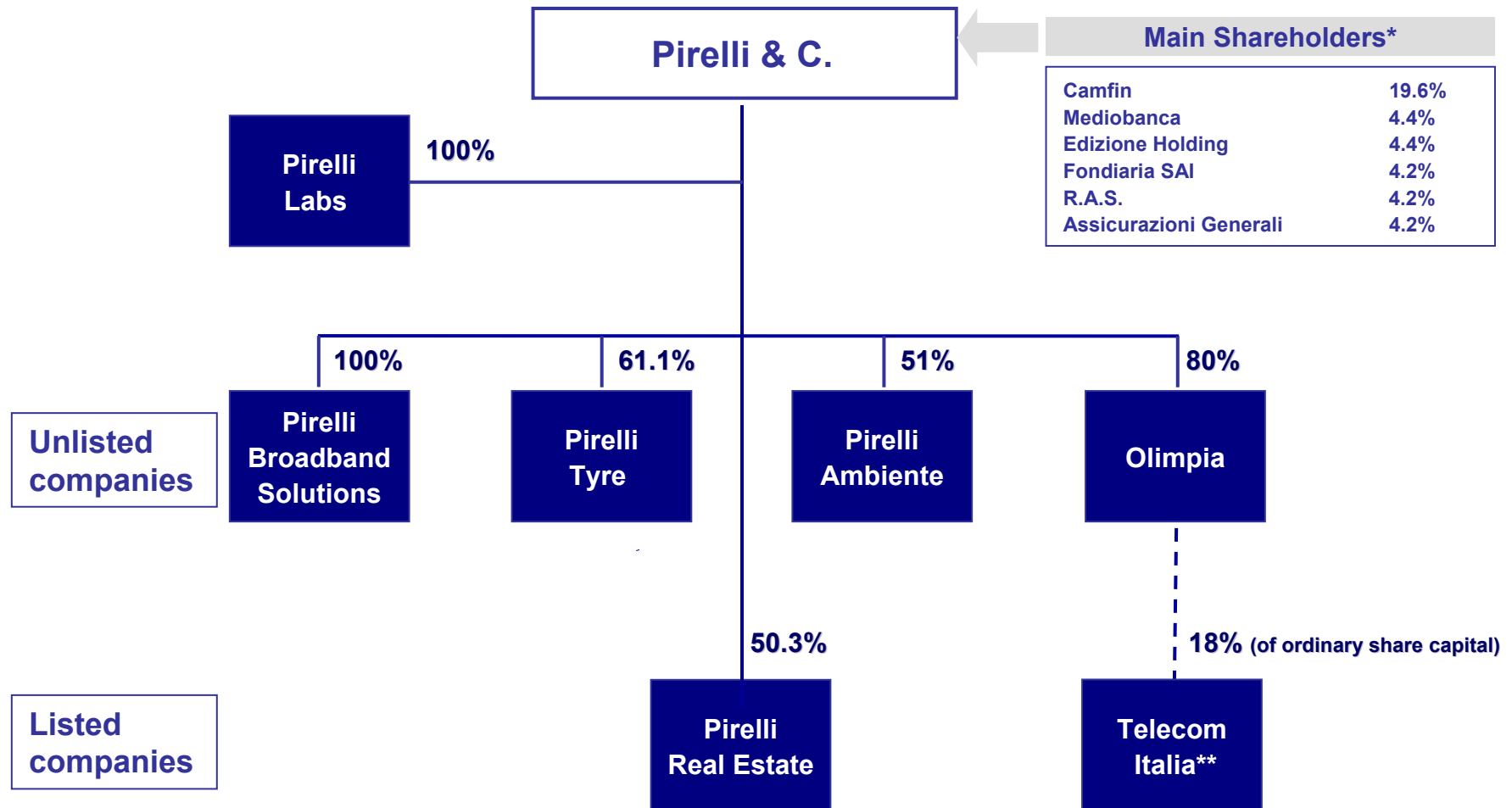
## PIRELLI RE RECENT ACHIEVEMENTS

- **Assets Under Management at market value after the DGAG acquisition exceed € 15 bn, of which around € 2 bn abroad, therefore approaching in advance the 20% target of international assets set out for 2008**
- **Assets Under Management through Funds reached € 6.7 bn at market value (as of today), with 12 managed funds (3 opportunistic and 9 core/core-plus)**
- **Successful completion of the listing to the AIM, of Spazio Investment (IPO of approx. € 300 mn), a company which owns 100% of the units of Spazio Industriale, a closed end fund specialised in the industrial and light logistics sector**
- **Acquisitions commitments as of today, including DGAG, for approx. € 3.4 bn, corresponding to the target set out for the whole 2006**
- **In the Service Provider and Franchising Network business, we posted significant increase of Technical Services, with an EBIT including Income from Equity Participation of approx. € 18 mn (+40% vs 9M 05)**

**WE CONFIRM 2006 INCREASE IN ALL OPERATING RESULTS, WITH A SOUND FINANCIAL STRUCTURE**

## BACK-UP SLIDES

# PIRELLI GROUP STRUCTURE



\*The stakes above are only the ones regrouped in the Shareholders Agreement of 5<sup>th</sup> July 2006

\*\* Pirelli owns directly 1.36% of TI ordinary share capital



# 9M 2006 – PIRELLI GROUP RESULTS

€/mn	Pirelli Tyres			Pirelli Broadband Solutions			Pirelli RE			Pirelli Ambiente			Others			PIRELLI GROUP		
	9M 2006	9M 2005	Δ 06/05	9M 2006	9M 2005	Δ 06/05	9M 2006	9M 2005	Δ 06/05	9M 2006	9M 2005	Δ 06/05	9M 2006	9M 2005	Δ 06/05	9M 2006	9M 2005	Δ 06/05
	Net Sales (as reported)	2,990.6	2,706.9	10.5%	102.6	81.4	26.0%	464.4	458.8	1.2%	54.5	40.1	35.9%	11.0	35.1		3,623.1	3,322.3
Net Sales (organic)		2,787.6	7.3%		81.4			458.8			40.1			36.2			3,404.1	6.4%
EBITDA before IPO Tyre costs	425.5	412.4		(0.1)	(5.6)		58.9	48.3		1.5	(1.2)		(10.3)	(18.0)		475.5	435.9	9.1%
EBITDA margin before IPO COSTS	14.2%	15.2%														13.1%	13.1%	
EBITDA	418.1	412.4	1.4%	(0.1)	(5.6)		58.9	48.3	21.9%	1.5	(1.2)		(16.4)	(18.0)		462.0	435.9	6.0%
EBITDA margin	14.0%	15.2%														12.8%	13.1%	
EBIT before IPO Tyre costs	278.8	271.1		(1.0)	(6.0)		52.3	41.9					(17.8)	(26.6)		313.2	278.0	12.7%
ROS before IPO Tyre costs	9.3%	10.0%														8.6%	8.4%	
IPO Tyre costs	(7.4)												(6.1)			(13.5)		
EBIT	271.4	271.1		(1.0)	(6.0)		52.3	41.9	24.8%	0.9	(2.4)		(23.9)	(26.6)		299.7	278.0	7.8%
EBIT margin	9.1%	10.0%														8.3%	8.4%	
Result from Equity Participations	0.3	(0.5)					63.3	62.6	1.1%				33.5	3.1		97.1	65.2	48.9%
Net Cap. Gain from 38.9% of P. Tyre Disp. Olimpia													416.4			416.4		
													(1,983.0)	129.7		(1,983.0)	129.7	
EBIT including Result from Equity Participations	271.7	270.6	0.4%	(1.0)	(6.0)		115.6	104.5	10.6%	0.9	(2.4)		(1,557.0)	106.2		(1,169.8)	472.9	
Financial Charges	(42.3)	(29.6)		(1.0)	(0.7)		(1.0)	0.8					(85.0)	(80.4)		(129.3)	(110.0)	
EBT	229.4	241.0		(2.0)	(6.7)		114.6	105.3		0.9	(2.4)		(1,642.0)	25.7		(1,299.1)	362.9	
Fiscal Charges	(75.8)	(75.9)		(0.5)	(0.2)		(29.2)	(26.4)		(0.4)	(0.1)		(5.5)	6.1		(111.4)	(96.5)	
Net Income (loss) before Discontinued Operations	153.6	165.1		(2.5)	(6.9)		85.4	78.9	8.2%	0.5	(2.5)		(1,647.5)	31.8		(1,410.5)	266.4	
Discontinued Operations														15.1			49.8	
Net Income (loss) Attributable Net Income	153.6	165.1		(2.5)	(6.9)		85.4	78.9	8.2%	0.5	(2.5)		(1,647.5)	46.9		(1,410.5)	316.2	
																(1,472.4)	276.0	
NET FINANCIAL POSITION of which Discontinued operations	783.3	384.7		9.0	3.1		94.9	29.4		(0.3)	(1.5)		543.9	820.1		1,430.8	1,235.8	